



Title of meeting: Cabinet

Date of meeting: 5 March 2024

Subject: Response to Scrutiny Management Panel Scrutiny (Systems Thinking)

Report by: James Hill, Director of Housing, Neighbourhood & Building Services

Cabinet Member: Councillor Pitt, Leader of the Council

Report Authors: James Hill and the Systems Development Service Team

Wards affected: All

Key decision: No

Full Council decision: No

1. Purpose of report

The purpose of the report is to set out the response of officers to the Scrutiny Management Panel's recommendations arising from a scrutiny review into 'The Use of 'Systems Thinking' within Portsmouth City Council.

2. Recommendations

- 2.1. That the Panel is thanked for its work in undertaking the review and the resulting report; and
- 2.2. That Cabinet notes the panel's report and recommendations as set out in Appendix A to this report, together with the officer responses to the recommendations as set out in 4.2 of this report

3. Background

- 3.1. The Scrutiny Management Panel reviewed the use of systems thinking within Portsmouth City Council.
- 3.2. The Panel's review was undertaken over a course of three meetings between November 2023 and January 2024.
- 3.3. The review included receiving evidence from:

- 3.3.1. James Hill, Director of Housing, Neighbourhood and Building Services (PCC)
- 3.3.2. Dave Adams, SDS interventionist (PCC)
- 3.3.3. Eddie Stray, SDS interventionist (PCC)
- 3.3.4. Jim Lines, SDS interventionist (PCC)
- 3.3.5. Warren Norville, SDS interventionist (PCC)
- 3.3.6. Colette Hill, Assistant Director Neighbourhood Services (PCC)
- 3.3.7. Kaylee Mowatt, Team Manager Community Independence Service (PCC)
- 3.3.8. Clare Scholfield, Clinical Director of Sexual and Reproductive Health Solent NHS trust

3.4. By way of written evidence:

- 3.4.1. From presentations which are contained in the appendix to the panel's report and shown in this report as Appendix B

3.5. The Scrutiny Panel's review document can be found in full at Appendix A and B.

4. Reasons for recommendations

- 4.1. The scrutiny panel made five recommendations in total. The recommendations can be found at Appendix A and are shown on pages 14 - 15 of the panel's report.
- 4.2. None of the recommendations have budgetary, policy or resource implications and can be completed through the noting of the panel's report by Cabinet (recommendations 1 - 2) and through the Systems Development Service (recommendations 3 - 4) incorporating the recommendations into their operating model, and for Cabinet and the Director of HNB continuing to promote the use of the service within PCC (recommendation 5).

5. Integrated impact assessment

- 5.1. An IIA is not required as the recommendations do not require an impact assessment.

6. Legal implications

- 6.1. There are no legal implications arising directly from the specific recommendations and officer responses set out in the report, but legal support can be provided as may be necessary in connection with the implementation of recommended initiatives.



7. Director of Finance's comments

7.1. Implementation of the various initiatives outlined in the report will be subject to available budget provision.

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Signed by:
James Hill
Director of Housing, Neighbourhoods and Building Services

Appendices:

Appendix A: Scrutiny Management Panel Report and Recommendations (including scoping document, presentation and case studies)

Background list of documents: Section 100D of the Local Government Act 1972

The following documents disclose facts or matters, which have been relied upon to a material extent by the author in preparing this report:

Title of document	Location
None	

The recommendation(s) set out above were approved/ approved as amended/ deferred/ rejected by on

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Signed by:
Cabinet Member for Culture, Leisure and Economic Development

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Signed by:
Cabinet Member for Health and Social Care

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Signed by:
Cabinet Member for Housing and Tackling Homelessness

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Signed by:
Cabinet Member for Resources

